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## REPORT OF THE MANAGER OF THE FEDERAL CROP INSURANCE CORPORATION, 1942

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UNITED STATES DEPARTMENT OF AGRICULTURE

AGRICULTURAL CONSERVATION AND  
ADJUSTMENT ADMINISTRATION,  
FEDERAL CROP INSURANCE CORPORATION,  
Washington, D. C., September 15, 1942.

MR. M. CLIFFORD TOWNSEND,  
*Administrator, Agricultural Conservation and Adjustment Admin-  
istration.*

DEAR MR TOWNSEND: Submitted herewith is the annual report of  
the activities of the Federal Crop Insurance Corporation for the fiscal  
year ended June 30, 1942.

Sincerely yours,

LEROY K. SMITH, *Manager.*

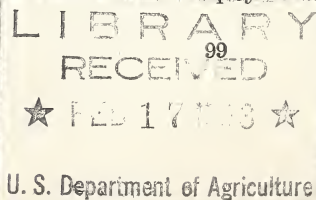
### CONTENTS

	Page		Page
Crop insurance in wartime.....	99	Summary of loss experience.....	111
Cotton crop insurance in 1942.....	105	Wheat insurance for 1943.....	115
Cotton insurance administration.....	107	County survey of crop insurance.....	118
Wheat crop insurance in 1942.....	109	Financial and commodity report.....	119

### CROP INSURANCE IN WARTIME

Wheat and cotton crop failures, which occur somewhere in the United States every year, have forced thousands of farmers to abandon their farms, leaving manpower, machinery, and land idle. In peacetime this is tragic; it is much worse in wartime. To fight this war it is as important to keep the farm production plant in good working order as it is to keep industrial war production plants humming at full speed. The crop insurance program helps to keep farmers on the land and producing through distribution of premiums paid in by all insured growers to those who lose their wheat or cotton crop to unavoidable hazards.

Abundance of wheat and cotton does not lessen the need for guaranteed yields of these two crops. Many wheat and cotton producers are wisely adjusting their acreages downward, and this makes it more important than ever that they be assured a reasonable return from the acres they do plant. That guarantee should give producers courage and greater ability to turn to the production of the farm commodities we and our allies need. Other advantages to a nation at war, stemming from stabilized farm income, are higher morale and lighter relief loads, which in turn mean more taxpayers better able to help share the cost of the war.



The Federal Crop Insurance Corporation is beginning its fifth year of insurance experience on wheat and has started to pay early losses on the first insured cotton crop. Although it would take legislative authority to extend the program to other crops, the Corporation, with its trained personnel and experience, is now in a position to insure on a reasonably sound basis experimental and other crops to stimulate their production for war purposes. Guaranteed income from the production of experimental plants such as rubber- and drug-producing plants, of which this country has heretofore had an insufficient native supply, would certainly be one means of stimulating farmers to produce them. It is logical to believe that insurance on other crops of which we have an inadequate wartime supply, such as peanuts, soybeans, flax, hemp, and certain vegetables, would stimulate their production.

#### WAR HAZARDS

The war has created new hazards to production—hazards that were not contemplated when the Corporation's actuarial structure was built—but to carry out the spirit of "all-risk" protection as authorized by the Crop Insurance Act, coverage has been extended to include certain types of losses that might result from war conditions. Such hazards fall into two categories: (1) Those caused by direct enemy action or action by our own armed forces in defense of the country, and (2) those resulting from inability of producers to obtain labor, fertilizer, machinery, insect poisons, and other farming essentials, owing to war conditions.

Authority to include such war losses under a crop insurance contract is found in section 508 (a) of the Crop Insurance Act. Therein the Corporation is authorized and empowered to insure

... producers of the agricultural commodity against loss in yields of the agricultural commodity due to unavoidable causes, including drought, flood, hail, wind, winterkill, lightning, tornado, insect infestation, plant disease, and such other unavoidable causes as may be determined by the Board.

In settling losses caused by the inability of the insured to obtain labor, materials, and other farming essentials due to war conditions, it is largely the responsibility of county committees to ascertain what portion of the loss was caused by war shortages and what portion by normal unavoidable causes. They are also required to determine that the insured made a reasonable effort to obtain the necessary labor and materials. An important factor in making this determination is the effort made by uninsured growers to obtain these necessities. Any savings in cost the insured grower may effect through inability to hire labor or buy machinery, repairs, or materials to produce and harvest the crop are deducted from the indemnity. This eliminates any possibility for the grower to profit from shortages caused by war conditions.

## BENEFITS GEARED TO PARTICIPATION

The public good that can come from insured yields depends, of course, upon the number of growers that participate in the plan. Table 1 summarizes the participation by growers in the wheat insurance program and benefits accruing to them therefrom for the 3 years 1939-41. It will be noted that there has been a substantial year-to-year increase in the number of participants in the program. It is currently estimated that insurance was written on over half a million producer interests in the 1942 wheat crop and 173,000 producer interests in the 1942 cotton crop. Final data on the 1942 wheat and cotton sign-up will not be available, however, until reports on acreage seeded have all been submitted.

TABLE 1.—Federal wheat crop insurance experience by years, 1939-41<sup>1</sup>

Crop year	Contracts—				Crop area insured
	Written <sup>2</sup>	In force	Indemnified		
	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Percent</i>	<i>Acres</i>
1939.....		165,775	55,932	34	7,234,913.3
1940.....	379,710	360,496	112,763	31	12,755,367.8
1941.....	420,939	371,468	130,731	35	11,736,427.4

Crop year	Proportion of allotment insured	Insured production	Premiums	Indemnities	Loss ratio
	<i>Percent</i>	<i>Bushels</i>	<i>Bushels</i>	<i>Bushels</i>	<i>Percent</i>
1939.....	13	60,836,719	6,670,316	10,163,899	1.52
1940.....	21	108,282,202	13,796,866	22,899,750	1.66
1941.....	19	104,327,465	12,645,866	18,832,340	1.49

<sup>1</sup> Experience in the 1942 program not included as data are preliminary and incomplete.

<sup>2</sup> Difference between contracts written and contracts in force represents cancellations, rejections, etc., and no wheat seeded.

Under the 1942 insurance program all units farmed by a producer within a county were listed on one application, but because of excess moisture at seeding time in part of the wheat-producing areas some of the units listed were not planted, or for other reasons they were not eligible for insurance. Therefore, 1942 sign-up figures are subject to downward revision. Table 2 shows participation by States for 1939-41 programs as of June 30, 1942.

TABLE 2.—Federal Wheat Crop Insurance Experience by States and by Years <sup>1</sup>

[As of June 30, 1942]

Branch office and State	Crop year	Contracts—		Crop area insured	Proportion of allocation insured	Production—			Loss ratio	State yield compared to base period average yield <sup>2</sup>	Seeded acreage abandoned <sup>3</sup>
		In force	Indemnified			Insured	Premiums	Indemnities			
		Number	Percent	Acres	Percent	Bushels	Bushels	Bushels	Percent	Percent	Percent
Chicago branch office:											
Illinois	1939	12,189	970	297,151.0	15	2,912,114	185,194	58,294	0.31	116	4.4
	1940	14,254	792	290,614.5	15	3,231,603	215,341	36,047	.17	129	4.4
Indiana	1941	32,898	5,549	629,912.2	33	7,047,485	417,507	141,634	1.06	111	3.9
	1939	11,156	2,574	163,667.5	11	2,020,045	141,634	143,728	1.05	100	5.7
Iowa	1940	26,884	3,085	332,477.2	21	4,048,436	280,191	123,915	.44	112	1.8
	1941	30,543	1,090	371,772.7	23	4,589,032	301,622	35,771	.12	137	.9
Kentucky	1939	6,515	1,782	72,508.9	19	1,228,446	97,553	47,580	2.22	88	13.1
	1940	6,094	5,144	95,207.8	21	1,135,033	83,208	680,226	7.81	133	5.5
Michigan	1941	945	171	16,465.0	4	108,815	14,692	9,691	.66	99	15.0
	1939	5,057	934	10,973.3	3	112,610	8,939	39,481	.11	126	13.0
Ohio	1940	15,173	1,536	49,232.6	7	1,901,231	30,633	57,965	1.29	101	3.5
	1941	13,213	2,115	134,228.5	18	1,741,495	86,846	37,965	.67	115	.6
Tennessee	1939	10,252	1,908	120,242.3	16	1,737,408	83,228	101,184	1.00	107	1.3
	1940	27,668	2,418	123,478.2	7	4,230,813	131,288	77,453	.77	93	6.5
Kansas City branch office:	1941	31,258	3,221	314,140.0	17	4,806,489	304,725	110,628	.25	109	1.0
	1939	238	34	4,773.4	1	43,858	2,747	1,383	.38	125	3.0
Arkansas	1940	188	18	3,069.0	1	26,223	1,618	473	.50	115	4.9
	1941								.29	126	6.7
Colorado	1939	38	17	735.2	1	7,582	352	1,445	4.11	101	14.3
	1940	1,429	761	70,332.9	5	580,273	78,215	187,356	2.40	86	29.8
Kansas	1941	3,491	1,958	155,890.4	11	1,221,228	217,776	465,490	1.88	95	26.6
	1939	4,976	5,742	209,974.9	14	1,561,018	333,396	103,427	.29	174	11.5
Missouri	1940	14,887	7,759	882,738.8	8	7,328,341	777,080	1,746,943	2.25	81	30.1
	1941	58,398	25,003	3,070,590.2	21	23,893,650	3,694,182	8,298,987	2.25	98	29.3
Nebraska	1939	53,991	20,867	2,679,151.0	21	19,814,409.1	3,073,994	2,705,470	.91	127	9.9
	1940	15,735	2,837	343,075.1	20	3,294,100	197,328	171,203	.87	130	6.0
Nebraska	1941	20,883	13,549	365,465.2	19	3,500,111	244,478	140,693	.58	130	4.9
	1939	13,197	8,710	384,597.4	20	3,922,956	207,816	1,633,770	6.12	70	28.0
Nebraska	1940	53,924	31,102	427,020.7	14	13,162,288	1,972,888	5,130,595	2.58	72	19.6
	1941	57,272	44,360	1,504,081.8	39	13,519,901	2,368,893	7,080,122	2.99	83	19.9
Nebraska	1941				42					82	33.0



	1939	1940	1941	1942	1943	1944	1945	1946	1947	1948	1949	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938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TABLE 2.—Federal Wheat Crop Insurance Experience by States and by Years <sup>1</sup>—Continued

[As of June 30, 1942]

Branch office and State	Crop year	Contracts—			Crop area insured	Proportion of allotment insured	Production—			Loss ratio	State yield compared to base period average yield <sup>2</sup>	Seeded acreage abandoned <sup>3</sup>
		In force	Indemnified				Insured	Premiums	Indemnities			
			Number	Percent								
Richmond, Va., branch office: <sup>4</sup>	1939	79	14	18	1,765.9	3	22,208	859	668	0.78	98	4.0
	1940	451	83	18	8,889.5	12	102,221	4,209	6,269	1.49	104	2.9
	1941	584	69	12	11,351.7	15	128,524	5,262	4,330	.82	111	4.4
	1939	985	151	15	22,997.1	7	290,905	10,905	7,103	.65	98	4.8
	1940	1,256	160	13	32,752.5	9	410,802	15,061	9,977	.66	96	4.0
	1941	1,690	152	9	39,252.1	10	499,900	18,262	9,755	.53	104	6.0
	1939	29	3	10	380.3	1	5,778	190	170	.89	79	25.7
	1940	109	4	4	1,206.3	2	17,983	594	264	.44	83	23.6
	1941	155	23	15	1,902.7	3	30,749	959	1,299	1.35	80	23.6
	1939	652	58	9	8,756.2	4	149,854	5,038	5,226	1.04	109	1.8
	1940	878	42	5	9,192.0	4	132,649	5,858	2,153	.37	119	3.1
	1941	965	157	16	10,894.9	5	171,849	7,084	9,084	1.28	103	3.0
North Carolina	1939	197	23	12	1,952.3	.5	19,413	930	362	.39	125	7.1
	1940	447	39	9	5,472.6	1	39,369	2,543	1,320	.52	127	6.3
	1941	2,299	152	7	30,448.5	4	448,933	15,829	7,709	.49	107	2.9
	1939	5,788	667	12	68,372.3	8	979,386	36,141	30,725	.85	102	3.0
Pennsylvania	1940	7,173	1,162	16	83,150.0	10	1,234,562	44,513	57,843	1.30	99	2.9
	1939	916	78	9	15,362.2	3	189,239	7,363	3,811	.52	95	4.5
Virginia	1939	1,164	125	11	19,979.9	4	243,664	9,508	4,868	.51	99	6.9
	1940	2,481	407	19	42,581.4	8	519,461	20,536	20,440	1.00	94	8.8
West Virginia	1941	1	0	0	37.0	0+	402	18	0	0	81	7.6
	1940	88	15	17	1,415.6	1	16,846	892	897	1.01	83	19.2

<sup>1</sup> Experience for the 1942 program not included as data are preliminary and incomplete.<sup>2</sup> U. S. Department of Agriculture Crop Estimate annual yields divided by weighted average of 1942 county check yields. This figure rather than the actual yield has been placed in the table to show the relative size of the crop.<sup>3</sup> U. S. Department of Agriculture Crop Estimate data.<sup>4</sup> Richmond office discontinued and business transferred to Chicago office, May 1942.



The insured interests in the 1942 wheat and cotton crops are scattered throughout 2,500 counties in 42 States. For 6 of the southeastern States this was the first experience in insuring growing crops. These States are Louisiana, Mississippi, Alabama, Georgia, South Carolina, and Florida.

#### COTTON CROP INSURANCE IN 1942

##### WHEAT INSURANCE PATTERN FOLLOWED

Operation of the 1942 cotton insurance program has followed the general pattern established for the wheat insurance program insofar as the character of the two commodities permits. Both wheat and cotton are insured on a yield rather than an income basis. Both crops are insured against unavoidable hazards. Neither crop is insured against damage to quality or against carelessness of the producer. Coverage is for either 50 percent or 75 percent of a farm's average yield. Any wheat or cotton grower must insure all or none of the different crop interests he may have in a given county. The cost of insurance on either crop is based on the risk of growing it. Growers pledge payment of premiums by signing a non-interest-bearing commodity note which can be paid either in the commodity or the cash equivalent thereof. Nearly all premiums are, however, paid by deduction from any indemnity payment due the insured, from any commodity loan, or any payment due under the agricultural conservation program. Application for insurance on either crop must be made before planting or established closing dates, whichever is earlier. Losses are paid with a certificate of indemnity, which certificate the Corporation will convert into cash upon request, or the grower may use his certificate of indemnity to obtain a loan from the Commodity Credit Corporation for the amount of the commodity represented by the certificate. Both the wheat and cotton insurance programs are administered among farmers by county and community committeemen of the Agricultural Adjustment Agency.

Because of the inherent differences in the character of the two crops some variations were necessary in operating procedures. The fact that cotton is a cultivated crop, and subject to more human hazards than wheat, makes the adjustment of losses a more delicate problem for county committees. Moreover, insect hazards are greater in cotton than they normally are in wheat. Since insect damage is reasonably susceptible to human control, the cotton-loss-adjustment problem becomes somewhat more complex. No insurmountable difficulties are foreseen, however, and it is believed that all adjustment problems can be handled satisfactorily by county committees and the adjusters selected by them. To assure uniformity of practice between counties, it is an established procedure for a representative of the State office to assist in adjusting the first losses reported in each county.

##### COTTONSEED LOSSES INSURED

In order to offer cotton growers protection comparable to that offered to wheat growers it was necessary to provide insurance against average losses of cottonseed as well as of lint. Farm data were not available for developing an actuarial basis for cottonseed insurance, so it was necessary to offer protection against seed losses in terms of lint. This was done under the 1942 program by increasing lint pre-

miums and indemnities by 19 percent, which represented the average relation between lint and seed returns for the period that was used to establish the actuarial basis for cotton crop insurance.

#### RATES DIFFER FOR FRACTIONAL PARTS OF FARM

Actuarial studies on wheat and actual experience in the wheat insurance program show that the probability of paying losses is greater on small acreages than on large acreages for the obvious reason that a better-than-average yield on one part of a farm frequently offsets any loss that may occur on another. Since, in the cotton-growing business, it is characteristic for many tracts to be operated separately within a farm, it seemed logical in the 1942 cotton program to require that the aggregate of premium rates for fractional parts of a farm should usually be higher than the average rate for an entire farm.

#### CASH EQUIVALENT ON AREA BASIS

The cash-equivalent price for cotton is determined on an area basis rather than on a county basis as is the case in the wheat program. This is feasible for cotton because, as compared to wheat, the freight and handling charges for this commodity represent a small percentage of its value. For economy it is expected that for the 1942 program not more than four designated spot markets will be used in establishing cotton cash equivalents; namely, Augusta, Ga.; Memphis, Tenn.; New Orleans, La.; and New Bedford, Mass.

#### LIMITATION ON TRANSFER OF INTEREST

When an insured wheat or cotton crop is transferred from one person to another after the crop is planted, the new owner automatically becomes the holder of the insurance contract. With respect to wheat, such a transfer might take place up until the time of loss or threshing but for cotton no transfer of the insurance will be recognized after the time of loss or after picking of the crop has commenced. This limitation on the right to transfer cotton insurance was considered necessary because of the difficulty which might result in collecting notes where, for example, the crop is picked once, transferred, picked again, and then salvaged on a share basis.

#### INSURANCE PERIOD

The insurance period under the 1942 cotton insurance program extends from the time of planting until the crop is weighed in at the gin or is otherwise disposed of, but not later than January 21, 1943; for the 1942 wheat program the insurance period ran from the time the crop was seeded until threshing, or where field-sacked, 5 days after threshing, but in no event later than October 31, 1942. Prior to 1942 the wheat insurance period terminated on September 30 of the current crop year.

The insurance contract stipulates, however, that the period of insurance may be extended by the Corporation if conditions warrant such action. Continuous rains during the 1941 spring wheat harvest made it necessary to extend the insurance period to November 30, 1941, in Minnesota, North Dakota, Montana, Washington, Oregon, Idaho, and Utah. This permitted completion of harvest and made more accurate adjustment of losses possible.

### COTTON INSURANCE ADMINISTRATION

Immediately upon extension of crop insurance to cotton on June 21 1941, the Corporation made plans to give practical application to the results of cotton-insurance research which it had carried on for several years in collaboration with the Bureau of Agricultural Economics. Two branch offices were set up, one at Dallas, Tex., to service Illinois and all cotton States west of the Mississippi River, and one at Birmingham, Ala., for all cotton States east of the Mississippi, except Illinois. Managers to head these offices were appointed immediately, and they began the task of selecting personnel and facilities necessary to approving cotton insurance yields and rates, auditing premium payments, approving claims, and disbursing indemnity payments.

Employees assigned to the cotton branch offices went through a period of intensive training prior to starting work on the new cotton program. This training consisted of formal classroom type of instruction in the historical background of crop insurance, explanation of procedures as they have applied to wheat insurance and were intended to apply to cotton, and a study of the ways in which the crop insurance program fitted in as a part of the national farm program. Following this training these prospective cotton branch office employees were divided into groups and sent to various wheat branch offices for practical experience in the type of work they would later be expected to do.

The personnel of the four Agricultural Adjustment Agency regions in which cotton is grown assumed a large part of the responsibility for administering the cotton insurance program in the field, this arrangement being similar in every way to that used in handling insurance on wheat. The crop insurance program was carried out through the established regional, State, county, and community AAA officials in order to make it an integral part of the general farm program.

State crop insurance supervisors were selected in the main cotton-producing States to devote all or most of their time to the cotton insurance program. These supervisors were appointed by the regional directors of the AAA with the approval of the Manager of the Federal Crop Insurance Corporation. In certain States where cotton was of minor importance a member of the State committee, or in States where the wheat program was in operation, the regular wheat insurance supervisor, usually assumed the duties of a State cotton insurance supervisor.

### PRESENTING THE PROGRAM TO FARMERS

The cotton crop insurance program was officially launched on January 5, 1942, at a national meeting at Memphis, Tenn. Following this meeting a series of State meetings were held to acquaint State AAA workers and others interested in the details of crop insurance as it applied to their respective areas. District, county, and community educational meetings were scheduled in due course to familiarize local farmers with the purposes and advantages of all-risk crop insurance.

Putting the crop insurance program into effect on farms involves four distinct phases of work: (1) Establishing yields and rates for all farms; (2) writing the insurance; (3) measuring seeded acreage on insured farms; and (4) adjusting and settling losses.

As soon as the lint cotton insurance per acre and the premium rate



per acre were approved for farms in any given county, such data were sent by the county committee to all persons who had an interest in the 1942 cotton crop as owner or operator. In all, approximately 1,570,000 such statements, representing as many cotton-allotment farms, were sent out. In several short paragraphs this statement included a brief summary of the program, how and where to apply for insurance, the final date for acceptance of applications in the particular county, and the fact that each grower had a 15-day period in which to appeal the yield or rate as established for his farm.

As a follow-up to the official announcement of the cotton program and to achieve economy and efficiency in answering the questions thousands of cotton producers were asking about the new all-risk insurance plan, a question-and-answer leaflet was prepared and distributed to the 19 cotton States in quantities requested. One poster and several other pieces of educational material designed for direct-mail use were made available to meet the demand for information about the program.

Although a farm-to-farm canvass by crop insurance field workers has proved to be the most effective way to present the program to farmers, other presentation media are being used more heavily for the duration because of the shortages of rubber, fuel, and farm help.

#### ESTABLISHING 1942 COTTON YIELDS AND RATES

Actuarial studies based on 70,000 sample farms in more than 900 cotton-growing counties were well under way before insurance on cotton was authorized. The length of the base period, however, remained to be determined. Also there remained the development of procedure for establishing average yields and premium rates for about 1½ million farms which were eligible for cotton insurance. Average yields and premium rates for all farms had to be established before the sign-up period could begin. These data had to be computed from records on file in the county offices or appraised. Coupled with work connected with the war effort, this was such a gigantic task for county offices to handle that by the time computations were completed and notices sent to growers, only a week or two remained in some areas in which to sell insurance.

Reliable yield data, available for less than half of all cotton farms for as many as 5 of the 7 years, 1934-40, were used in computing individual farm yields and premium rates. As in the early part of the wheat program, on those farms for which adequate and reliable data were not available, yields and rates had to be appraised. Such appraisals were based on the yield and loss history for similar farms. After thus establishing average yields and rates for all farms within a county, an adjustment factor was applied to raise or lower, if necessary, all individual farm data so that the weighted average of the figures finally established would meet county control figures established by the Corporation and known as county check yields and county check premium rates. While the computations for individual farms were limited to the 7-year period, 1934-40, the county check yields which determined the level of the final-yield figures were in many instances based on the average yield for another period considered to be more representative.

## 1943 COTTON YIELDS AND RATES

The same basic method of setting up yields and rates for the 1942 cotton program will be used again in 1943. The data will be simpler to develop, however, and should more accurately reflect the long-time farm record because an additional year of crop history will be blended into the 1942 figures. Average yields and rates for farms, as established for the 1942 program, will be used, after necessary revisions, as the principal basis for determining yields and premium rates for 1943. Since actual 1941 yield data are available for virtually all cotton farms, these data will be incorporated into the new farm yields and rates.

## WHEAT CROP INSURANCE IN 1942

At the beginning of the fiscal year 1942 the Corporation had begun settling losses on the third and was ready to write new insurance contracts on the fourth successive wheat crop. Each year's experience has shown where improvements should be made. The year-to-year changes that have accordingly been effected have stood on their respective merits in contributing toward simpler administration, greater economy, a better actuarial structure, and in general, toward more complete fulfillment of the objective of alleviating the effects of disastrous crop failure.

## THE COMMODITY-NOTE PLAN

The use for the first time of a non-interest-bearing commodity note for premium payments was the most important change made in the 1942 insurance program. Authority to accept notes in payment of premiums was given concurrent with the act approved June 21, 1941, which extended crop insurance to cotton. The change will effect savings of well over a million dollars through a decrease in storage and handling costs of wheat and cotton reserves. These commodity notes rather than the actual commodity make up the reserve during the growing season. After maturity of the note, which is about harvest time, the actual commodity is purchased in an amount equal to commitments under outstanding certificates of indemnity plus estimated certificates of indemnity remaining to be issued.

Maturity dates on these notes, the earliest of which are July 10 and the latest August 29, 1942, approximate the time of harvest. It is too early to report, therefore, on note collections. The insurance contract of which the note is a part, stipulates that if payment is not made at maturity, the amount of the premium will be deducted from (1) any indemnity payable to the insured, (2) any Government payment due the farmer for cooperating in the national farm program, or (3) the proceeds of any commodity loan the farmer may obtain under any loan program administered by the Secretary of Agriculture.

The commodity-note plan enables the insured grower to pay for his insurance out of the harvest of the insured crop and at a cash price per bushel commensurate with the sale value of the crop. Accordingly, whether the cash price is high or low, the cash required for the premium takes the returns from the same number of bushels.

## AVOIDING FARM-TO-FARM SELECTION OF RISKS

Since participation in the program is on a voluntary basis, the tendency of a preponderance of growers to insure only when and where losses are most apt to occur has been one of the Corporation's most



difficult problems. Earlier closing dates for acceptance of applications, and the 3-year term contract (explained more fully on page 115), in effect for the first time for the 1943 wheat program, should help eliminate the in-and-out from year-to-year selectivity. Prior to 1942, however, wheat growers could and in many cases did insure only those acreages within a county on which they believed losses were most apt to occur. This resulted in abnormal losses in relation to premiums collected. So, to make the insurance relationship more equitable, 1942 wheat and cotton contracts require that growers insure their share in all the wheat or cotton acreage in any given county in which they have an interest so that premiums paid where current risk is low will help balance losses on those units where current risk is high.

#### ADJUSTMENT FACTOR APPLIED TO 1942 YIELDS AND RATES

A rather fundamental improvement was made in the 1942 wheat program yield and rate formula through the development of an adjustment factor whereby the cost of insurance was brought more closely in line with the potential risk. Under the 1940 and 1941 programs the rate for the farm was modified by the loss for the farm without regard to the change in coverage resulting in the change in average yield. If there was no loss, the rate dropped. If there was a loss, the rate increased. If the crop yield was high, the average yield for the farm increased while the rate decreased. If the crop yield was low, the average yield for the farm was decreased while the rate increased.

For the 1942 program the rate formula was changed so that it was affected not only by current losses but also by the change in potential losses due to the change in the coverage per acre resulting from a difference in the average yield. Thus the decrease in rate due to the fact that no loss had occurred might be offset in part or even counterbalanced by the increase in coverage due to a higher average yield. Correspondingly, an increase in rate due to a loss would be in part offset by the decrease in potential risk from reduced coverage for the subsequent year.

#### OTHER 1942 PROGRAM REFINEMENTS

Other noteworthy refinements in the 1942 program are as follows:

(1) Prior to the 1942 program an insured grower who transferred his interest in a wheat crop to another person was required to execute a formal transfer of the insurance contract to the new owner. Failure to do so in the prescribed time and manner created some confusion in collecting the premium or settling any loss. Under the 1942 wheat and cotton insurance contracts the insurance automatically transfers with any transfer of interest in the crop. Under such a transfer the premium is usually collected from the transferee, but in the event of his failure to pay the premium, collection may be made from the transferor. This lessens administrative detail and simplifies the problem as to whom any indemnity should be paid because the Corporation simply makes payment to whoever owns the crop at the time of loss.

(2) All indemnities under the 1942 program are settled by issuance of a certificate of indemnity rather than by offering the grower several options, as in the past. In some instances the selective-option settlement previously used resulted in misunderstanding and dissatisfaction. With his certificate of indemnity the insured can

obtain the cash equivalent of the number of bushels of wheat or pounds of cotton representing his loss, he can use it to obtain a loan from the Commodity Credit Corporation, or he can obtain a warehouse receipt representing the commodity if it is available.

(3) In general, operating procedures have been simplified all along the line to cut to a minimum the administrative and clerical duties in county, State, and branch offices. The number of forms required has been reduced by standardization so that the same forms may be used for both wheat and cotton and from year-to-year. Obviously the chances of obsolescence, particularly of material that must be used in approximately 2,500 counties, have been lessened.

As a result of the adoption of these simplified methods of accomplishing required results, coupled with the extreme necessity of reducing administrative costs during the war, plans were taking shape at the close of the 1942 fiscal year to reduce the number of wheat branch offices from four to two. The reduction will be made by closing the Spokane, Minneapolis, and Kansas City branch offices and opening a new one at Denver, Colo., to serve all States from North Dakota to Texas and west. The existing Chicago office will serve all wheat-producing States from Minnesota to Arkansas and east. The work of the Richmond, Va., branch office was shifted to Chicago in May 1942. An estimated annual saving of at least \$165,000 will result from this branch-office reorganization.

Reduction in personnel will account for most of the saving that will be effected. Including the personnel hired during the fiscal year 1942 to operate the new cotton insurance program, the total number of employees on the pay roll as of June 30, 1942, was 562 compared with 559 as of June 30, 1941. Both the wheat and cotton insurance programs are thus being administered with only 3 more employees than were required to run the wheat program alone. Despite this small change in total personnel, the turnover during the year was extremely heavy. Replacements had to be effected for 31 men who enlisted or were drafted for the armed forces, 91 who transferred to other Government agencies, mostly war agencies, and 162 employees who left the Corporation to enter private business or for other reasons.

### SUMMARY OF LOSS EXPERIENCE

As should normally be expected, the Corporation has relied very heavily on its loss experience to indicate basic improvements needed in the insurance structure. Careful analysis of losses above expectancy usually discloses their cause and suggests the remedy, whether it be administrative correction or safeguards against abnormal crop conditions. Gratifying progress, we feel, has been made along these lines each year and while there has not been and perhaps will never be any need for material departure from the original crop insurance plan, refinements ought to be made as experience proves the need for them.

#### 1939 CROP YEAR<sup>1</sup>

Indemnities paid in 1939 exceeded premium collections by a little more than 50 percent although premiums exceeded indemnities in 12 of the 31 States in which insurance was written that year. The

<sup>1</sup> See table 2 for complete statistical summary for the 1939-41 crop insurance programs.

greatest single factor contributing to 1939 losses was drought in the hard winter wheat area. Losses from this cause were increased by adverse selection of risks resulting from the fact that it was necessary to permit wheat growers to complete their contract by paying premiums after the crop was planted. Under the circumstances this was something that could not be prevented because the tremendous job of determining individual farm yields and rates made it impossible to tell the insurance prospect how much he owed until after seeding and in some instances after the prospects of a crop were reasonably determinable. If prospects were favorable, growers declined to pay the premium; if prospects were poor, they paid the premium.

## 1940 CROP YEAR

To help prevent a recurrence of the adverse 1939 experience, the 1940 contract required premiums to be paid, or their payment authorized from agricultural conservation program advances, before any wheat was seeded on the farm. Also, check yields and premium rates were established for all counties which, in a great majority of cases, resulted in an increased rate.

As much as 2 months before it was time to seed the 1940 winter wheat crop, the worst drought in 50 years, if not the worst on record, scorched the southern Great Plains. Farmers in the area knew that the Federal crop insurance program was designed to alleviate the effects of crop failure and they also knew that crop failure was fairly imminent when such drought conditions existed prior to or at seeding time. A heavy sign-up naturally resulted. Insurance did not attach unless wheat was seeded which meant that many farmers seeded under adverse conditions, a practice that was common among both uninsured and insured wheat growers. Drought losses caused indemnity payments that year to exceed premiums by 66 percent although 20 of the 33 States in which the Corporation did business in 1940 added more to the reserve than they took out. Table 3 gives a more complete picture of the causes of loss to the 1940 wheat crop. Similar data on the 1941 and succeeding crop years will be prepared as soon as time permits an abstract of pertaining reports to be made.

TABLE 3.—*Indemnified losses caused by various hazards on insured 1940 wheat crops*

Branch office and State	Drought	Winter-kill	Excessive moisture	Hail	Rust	Flood	Hot winds	Blow-out	Frost
Chicago:	Percent	Percent	Percent	Percent	Percent	Percent	Percent	Percent	Percent
Illinois	45	11	4		10	6			
Indiana	16	13	7		34	16			
Iowa	28				12	6			
Kentucky	47	12	7			31			
Michigan	15	30	29	4	10	6			
Ohio	22	22	24			10			
Tennessee	8	71	6						
Kansas City:									
Colorado	66	4		12				7	
Kansas	80	3			2			7	
Missouri	42	10			20				
Nebraska	90			4					
New Mexico	40			3				29	
Oklahoma	62	12			6			10	
Texas	71			3				18	



TABLE 3.—*Indemnified losses caused by various hazards on insured 1940 wheat crops—Continued*

Branch office and State	Drought	Winter-kill	Excessive moisture	Hail	Rust	Flood	Hot winds	Blow-out	Frost
Minneapolis:	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>
Minnesota.....	55	3	3	18					5
Montana.....	44			29					
North Dakota.....	79			9					4
South Dakota.....	80			12					
Wisconsin.....	5	17	5	18	45				
Wyoming.....	68			13			8		6
Spokane:									
California.....			19		54	20			
Idaho.....	47		9	8	4		14		
Nevada.....	8			7	75				
Oregon.....	64		6	3			10		
Utah.....	84		4						
Washington.....	67			9			4		
Richmond, Va.: <sup>1</sup>									
Delaware.....	14		39	9	16				
Maryland.....	3	22	10						
New Jersey.....		15	61						
New York.....	7	46	19			22			
North Carolina.....	47	16			9				22
Pennsylvania.....	7	57	9			3			
Virginia.....		15	25	27		10			8
United States.....	75.5	2.3	.9	3.9	3.0	.7	.3	4.6	.5

Branch office and State	Grasshoppers	Chinch bugs	Hessian fly	Cut worm	Smut	Scab	Miscellaneous	Total loss
Chicago:	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Percent</i>	<i>Bushels</i>
Illinois.....		12	3				9	36,047
Indiana.....						9	5	123,915
Iowa.....		50					4	47,580
Kentucky.....							3	9,691
Michigan.....							6	57,965
Ohio.....						13	9	77,453
Tennessee.....							15	1,383
Kansas City:								
Colorado.....							11	465,490
Kansas.....							8	8,298,987
Missouri.....		22					6	140,693
Nebraska.....							6	5,130,595
New Mexico.....				22			6	21,487
Oklahoma.....							10	1,277,841
Texas.....							8	1,649,525
Minneapolis:								
Minnesota.....	6						10	128,054
Montana.....	20						7	367,278
North Dakota.....	4						4	2,039,857
South Dakota.....	4						4	1,618,221
Wisconsin.....							10	3,109
Wyoming.....							5	271,458
Spokane:								
California.....							7	624,875
Idaho.....							18	99,899
Nevada.....	3						7	5,469
Oregon.....	17							146,798
Utah.....							12	15,201
Washington.....							20	186,261
Richmond, Va.: <sup>1</sup>								
Delaware.....						12	10	6,269
Maryland.....			8			43	14	9,977
New Jersey.....					24			264
New York.....							6	2,153
North Carolina.....					6			362
Pennsylvania.....			13				11	30,725
Virginia.....						9	6	4,868
United States.....	1.1	.3	(2)	(2)	(2)	.1	7.1	22,899,750

<sup>1</sup> Discontinued and business transferred to the Chicago office May 1942.<sup>2</sup> Less than 0.1 percent.

## 1941 CROP YEAR

Uniform closing dates for acceptance of applications in county offices were set for the 1941 program in an effort to reduce losses from adverse-risk selectivity. The final dates, August 31 for winter wheat and February 28 for spring wheat, were from 2 weeks to a month earlier than closing dates under the 1940 program. Also, new yields and rates were computed for 1941, bringing into the actuarial base the actual production data of 1939 which tended to increase premium rates, particularly where high losses had occurred.

By the time applications were being written on the 1941 winter wheat crop, the drought area had shifted from the high-risk southern Great Plains area to the relatively low-risk area just north and east of it. The result was that participation increased substantially where soil moisture and premiums were low, and decreased materially where premiums and seasonal precipitation were high. Although drought conditions disappeared in the fall of 1941, millions of acres of wheat started the winter in a weakened condition—too weak to withstand the worst November freeze that ever hit that part of the country. Thus, extremely abnormal winter-kill damage in some of the winter wheat area, coupled with local but severe wind and drought damage in Oklahoma and Texas, flood and rust losses in California, and excessive rainfall at harvest time in several important wheat areas, caused 1941 indemnity payments to exceed premium collections by nearly 40 percent. Nevertheless, premium collections exceeded indemnity payments in 18 of the 35 States in which insurance was written that year.

## 1942 CROP YEAR

Two important features added to the 1942 program were (1) the requirement that growers insure all crop interests within a given county to avoid adverse farm-to-farm selection of risks (see page 109), and (2) the use of an adjustment factor in the yield and rate formula which brought premium rates more closely in line with the potential risk (see page 110). Also, base-period data were strengthened by the addition of actual 1940 production figures.

With the 1942 harvest now well under way it appears that the year's premium collections will show a favorable balance against indemnities. As of early August the Corporation had settled 1942 losses totaling 2,977,000 bushels as compared with 7,351,000 bushels for the same date under the 1941 program. If losses from early August until the completion of harvest are similar to those which occurred in 1941, the Corporation estimates total 1942 indemnities at about  $8\frac{1}{2}$  million bushels.

Although there has been no widespread destruction by any one hazard this year, some heavy losses have been caused by too much rain and flooding in Missouri, Illinois, south-central Indiana, eastern Kansas, eastern Oklahoma, and California. Some counties in south-west Oklahoma and a larger area in north-central Texas have suffered heavy loss from green bugs. Hail has caused above-average losses in scattered localities of the western half of the United States. Losses from drought and winter-kill have been below normal so far.



## WHEAT INSURANCE FOR 1943

## THREE-YEAR TERM CONTRACT

Soil-moisture conditions at the time of seeding are an important factor in the major wheat areas in indicating the prospects of a crop. This information, available to the farmers well in advance of the seeding date and usually before the closing date for submitting applications, has quite naturally been used in deciding whether or not to buy all-risk insurance. As long as insurance was offered on a 1-year basis, a higher percentage of growers could be expected to insure where crop prospects were unfavorable than where conditions looked good.

The first 3 years of insurance experience proved quite conclusively that a preventive for year-to-year selectivity was imperative. Several alternatives were considered; namely, (1) an automatic insurance plan whereby all growers who participated in the national farm program would be insured, (2) still earlier closing dates for acceptance of applications—possibly as far as 6 months before planting time, and (3) a term-insurance plan.

A thorough study was made of this problem, both by the Corporation and by a committee of three insurance experts independent of the Corporation. In addition, AAA committeemen from every wheat-producing State were given an opportunity to express their recommendations, which resulted in a general meeting of the minds that the most practical solution would be to write wheat-crop insurance on a long-term basis. Accordingly, a 3-year contract was offered to wheat growers about the middle of June 1942 to cover the wheat crops for harvest in 1943, 1944, and 1945. Early apprehension about possible unpopularity of term insurance among farmers has been largely dispelled. In fact, current unofficial reports give assurance that the term contract is more popular in some States than the 1-year contract ever was. Term insurance on cotton is being considered, but the need for it seems less urgent inasmuch as cotton crop prospects based on preseeded conditions are less predictable than on wheat; hence, there is less danger of year-to-year selectivity.

In developing the 3-year wheat insurance contract the Corporation was mindful of the need for flexibility to meet contingencies or circumstances that might arise during a 3-year period and made the following provisions: (1) The contract is subject to all amendments that may be made from year to year and any legislation Congress may enact pertaining to the Crop Insurance Act, including appropriation statutes; (2) the insured may cancel the third year of insurance by giving his county committee written notice on or before the closing date for accepting applications for the second crop year under the contract; (3) the yield and rate as established for each production unit insured for the first year shall remain constant for the term of the contract; (4) the insured may, at the beginning of any crop year, enter into a new 3-year contract if changes in the program make it desirable for him to do so; (5) any wheat-crop interests acquired by an insured grower after the first year of the 3-year term will be insured on the yield and rate basis that would have applied had he insured it under his original contract, provided he acquires such interests before the wheat is planted.

Premiums are paid under the 3-year contract with a non-interest-

bearing commodity note. It provides for three annual installment payments, each installment coming due at a date which approximates harvest time in the various States and representing the total premium for the number of acres seeded during the current year. Any payments made on the note at or before maturity may be made with a warehouse receipt representing salable wheat, or in the cash equivalent. Any payments made after maturity must be made in cash equivalent only.

The cash equivalent of any premium installment is determined by multiplying the number of bushels of wheat of the specified class and grade by the cash equivalent price per bushel for the day the installment is due, or if paid before the due date, the price for the day the installment is actually paid.

#### REDUCED-PREMIUM PLAN

It is a common practice among commercial insurance companies to pay dividends, allow refunds, or reduce premiums for subsequent years if the insured suffers no loss under his policy or contract. A plan has been developed for applying this principle to the 1943 and succeeding insured wheat crops. Moreover, it will give recognition to growers who can demonstrate their ability to produce without losses, and this in turn should encourage continuous participation on farms where few losses have been paid.

In general, the reduced-premium plan provides that if, after a period of *consecutively* insured wheat crops, the aggregate of premiums paid by the insured, less indemnities collected by him during the same period, equals or exceeds the insured production for 1943 or any subsequent year, the annual premium may be reduced by 50 percent. Because of the importance of personal ability in producing crops, and in fairness to tenants and owners who shift their operations from farm to farm, eligibility for reduction in premium will be determined on a personal-experience basis, rather than on a farm basis.

Table 4 shows how the plan will operate in its simplest form on a hypothetical farm. Here, farm X has been insured for 4 consecutive years. A 45-bushel loss occurred in 1940, which makes the accumulated balance of premiums over indemnities at the end of the 4 years amount to 525 bushels. Assuming that the insured production for 1943 is 500 bushels or some figure less than the accumulated balance, the premium for farm X will be reduced by 50 percent.

TABLE 4.—Operation of the reduced premium plan on farm X

Crop year	Insured production	Premium	Indemnity	Accumulated balance
	<i>Bushels</i>	<i>Bushels</i>	<i>Bushels</i>	<i>Bushels</i>
1939	490	135	0	135
1940	510	145	45	235
1941	500	140	0	375
1942	520	150	0	525
1943	500	75		

Various factors, such as increased or decreased acreages, changes in farming practices, degree of interest in crops, etc., will be considered where such factors apply. Methods for modifying the plan to fit such

cases have been developed. To avoid placing a farmer who has carried insurance continuously at a disadvantage compared with the farmer who may apply for the first time, it has been provided that the accumulated balance shall never drop below zero.

#### PREMIUM-RATE SCHEDULES

Constant search for a better way to establish premium rates for all farms in each county has resulted in a plan whereby, in a great majority of counties, one schedule of rates can be used rather than a rate on each individual farm.

In operation this county-wide rate plan requires the classifying of all farms within a county into yield groups based on data from the previous years' listing sheet. For example, all farms with a yield from 8.0 to 8.9 bushels are placed in one group; from 9.0 to 9.9 bushels in the next group, etc. The premium-rate schedule is then developed by the process of finding the simple average of premium rates for each yield group in the county, which in an average county means that all farms in each yield group will have the same premium rate.

Provision is also made for upward adjustment of rates for particularly high-risk farms to prevent "bargain" insurance. In some counties, however, where farms fall into two or more distinctly different risk groups, but which have yields that would fall into the same yield group on the premium-rate schedule, it has been necessary to provide more than one schedule of rates—one for each risk group.

The plan described was used in establishing rates for the 1943 wheat program. Its objective was to prevent accidental crop losses from causing differences in rates between farms of similar yields. It is more economical and simpler than the original plan and is better understood by growers who want to know how their insurance cost was established.

#### VARIED CLOSING DATES

With term insurance a reality, the Corporation felt it would be mutually advantageous to depart from the rule of uniform closing dates for acceptance of applications in county offices. Rather than have all winter wheat or spring wheat States complete their sign-up at a uniform early date, the term contract provides closing dates that are in step with the season, which permits more time to present the program in some States without changing the possibilities of adverse selection of risks. Regardless of closing dates, however, insurance will not be written on any crop after it is planted.

The final date set for accepting winter wheat applications for the 1943 program was August 31, 1942, the same as last year, for Arizona, Arkansas, Colorado, Illinois, Indiana, Iowa, Kansas, Minnesota, Missouri, Montana, Nebraska, New Mexico, North Dakota, Oklahoma, South Dakota, Texas, Wisconsin, and Wyoming; September 15 for Delaware, Kentucky, Maryland, Michigan, New Jersey, New York, North Carolina, Ohio, Pennsylvania, Tennessee, Virginia, and West Virginia; September 30 for California, Idaho, Nevada, Utah, and Washington. The closing date set for all spring wheat insurance applications was March 15, 1943, instead of February 28 as was the case last year.



## COUNTY SURVEY OF CROP INSURANCE

Recognizing the desirability of getting the farmers' point of view about every phase of the crop insurance program and to get first-hand information and suggestions for later analysis as to how the program may be improved, the Corporation conducted a farm survey during the summer of 1941, involving interviews with more than 1,000 farmers and other individuals in 15 counties in 14 of the most important wheat-producing States. The survey was made by men from the Washington office with the approval of, but not in collaboration with, State and county committeemen.

In selecting the counties to be surveyed care was taken to use those that had wide variations in participation, indemnities paid, relation of rates to yields, and the importance of wheat as a source of income. About a month was required to complete the survey in each county and it was purposely timed to take place at the peak of crop insurance administrative activities; in other words, at harvest time when losses were being adjusted and plans for presenting the succeeding years' program were being developed.

The consensus of the reports from all 15 counties has helped to bring about constructive changes in the 1943 program. Aside from many incidental benefits that might be expected to come from interviews with more than 1,000 farmers, these studies are part of the basis of an unbiased study now being made by a committee of 3 professional insurance analysts independent of the Corporation, a comprehensive report on which is in the process of preparation.

## SUMMARY OF DATA OBTAINED

Although this county survey disclosed much information that may or may not have a direct bearing on crop insurance, some observations were made that seem worthy of discussion here.

## SOUNDNESS OF BASE-PERIOD DATA

Some apprehension prevailed generally among farmers about the soundness of data used to establish base-period yields and rates. Different reasons for this were advanced in different localities as follows: (1) Records available for only the better-than-average farms; (2) some farmers reported only wheat actually sold and did not report harvested wheat used for other purposes on the farm; (3) yields of 5 bushels or less not reported because they were used for hay; (4) understatement of yield history by farmers who thought high yields would increase taxes, and overstatement by those who thought high yields would increase Agricultural conservation program payments; (5) records carelessly obtained; and (6) inadequate adjustment for losses of a local nature.

While these allegations may have some basis in fact, the adverse effect, if any, they have had on the crop insurance program is being lessened from year to year by stricter administration and by blending into the base-period data the current production data which are collected specifically for actuarial purposes.

## REPEAT BUSINESS

The number of farmers who have taken insurance every year since the program began was found to be relatively small, although a considerable number were in one year, missed a year, and then came back in again. On the average it is estimated that about 40 percent of each year's business so far represents farmers who took insurance the previous year, although private studies on the subject in other counties showed this percentage to be much higher.

No clear-cut reason for failure to insure continuously could be detected but the following observations are perhaps indicative: (1) Growers are less inclined to insure following a bumper harvest; (2) many growers believe the premium rate too high or the ratio of coverage too small; (3) others say that payments under the Agricultural conservation program are sufficient insurance; (4) in some counties emphasis was placed on obtaining new business and very little effort was made to get repeat business, and (5) some dropping out after 1 year should be attributed to the fact that a few growers who expected but didn't make a "profit" out of their initial insurance investment failed to realize that the program is designed only to "protect" the insured grower against losses below a substantial part of an average yield.

## FACTORS INFLUENCING PARTICIPATION

Undoubtedly the most important factor affecting participation in the 15 counties studied is the attitude of county and community committeemen toward the crop insurance phase of the farm program. In counties where the men administering the Federal Crop Insurance Program were enthusiastic about it and had made an organized effort to explain the program to farmers, high participation was obtained even though yield and premium rates or other factors were relatively unfavorable for selling insurance. In other counties where the attitude regarding administration of the program was indifferent, very little insurance was written despite seeming favorable conditions otherwise. In still other counties, committeemen apparently made a selective effort to sell insurance; that is, they made a special effort to write insurance on high-risk farms. While perhaps in line with the purpose of the program to alleviate the effects of crop failure, this practice was definitely out of line with sound insurance practice. It has been corrected, we believe, by the term contract and by the requirement that all farms a producer may have within a county be insured rather than only those he may select.

## FINANCIAL AND COMMODITY REPORT

Owing to the particular requirements of a yield-insurance program in which insured yields, premiums, and indemnities are computed in terms of the commodity, the insurance reserve, representing premiums less indemnities, and other integrated accounts are expressed in terms of the commodity—bushels for wheat, and pounds for cotton. The insurance reserve thus reflects the actuarial experience; i. e., the relation between premiums and indemnities in terms of the commodity.



For the purpose of making cash settlements, premiums and indemnities are translated into current market prices at the farm. The insured may pay premiums or receive indemnities in the commodity through the medium of warehouse receipts, but the number of this type of transaction is negligible. The monetary values arising from cash transactions are handled in accordance with usual accounting practice. The financial results, consisting of the cash-equivalent values of premiums and indemnities, comprise the operating reserve.

The insurance reserve (commodity) and operating reserve (monetary) are maintained to reflect the results of each crop year separately.

The financial and commodity positions of the Corporation as of June 30, 1942, are reflected in tables 5 to 9.

TABLE 5.—*Comparative balance sheet (monetary) for the fiscal years ending June 30, 1941, and June 30, 1942, as of June 30, 1942*

Item	Fiscal year ending—		Increase or decrease as of 1942
	June 30, 1941	June 30, 1942	
Cash.....	\$7,972,129.74	\$3,906,484.59	—\$4,065,645.15
Accounts receivable:			
Uncompleted sales of wheat.....	11,115.24	255,005.10	—11,115.24
Administrative fund.....		24,803.75	+255,005.10
Other.....	5,933.09		+18,870.66
Total accounts receivable.....	17,048.33	279,808.85	+262,760.52
Notes receivable—premium collections for 1942 crop year (estimated).....		14,699,892.28	+14,699,892.28
Interagency assets: Agricultural Adjustment Administration.....	11,088.09		—11,088.09
Other assets:			
Wheat inventory (stated at cost value)—			
In store.....	9,882,177.57	9,698,253.94	—183,923.63
Purchase commitments.....	68,612.50		—68,612.50
Total.....	9,950,790.07	9,698,253.94	—252,536.13
Less sales commitments.....	11,115.24		—11,115.24
Net inventory.....	9,939,674.83	9,698,253.94	—241,420.89
Total assets.....	17,939,940.99	28,584,439.66	+10,644,498.67
. LIABILITIES AND CAPITAL STOCK			
Accounts payable:			
Uncompleted purchases of wheat.....	\$308,075.46		—\$308,075.46
Administrative fund.....	69,853.21		—69,853.21
Other.....	170.08	\$225.44	+55.36
Total.....	378,098.75	225.44	—377,873.31
Indemnities payable (estimated).....		8,446,000.00	+8,446,000.00
Operating reserve.....	3,561,842.24	138,214.22	—3,423,628.02
Total liabilities.....	3,939,940.99	8,584,439.66	+4,644,498.67
Capital stock.....	14,000,000.00	20,000,000.00	+6,000,000.00
Total liabilities and capital stock.....	17,939,940.99	28,584,439.66	+10,644,498.67

TABLE 6.—Comparative balance sheet (wheat) for the fiscal years ending June 30, 1941, and June 30, 1942, as of June 30, 1942

## ASSETS

Item	Fiscal year ending—		Increase or decrease as of 1942
	June 30, 1941	June 30, 1942	
Wheat inventory.....	<i>Bushels</i> 12, 255, 033	<i>Bushels</i> 10, 651, 533	<i>Bushels</i> -1, 603, 500
Notes receivable—premium collections for 1942 crop year (estimated).....		10, 167, 298	+10, 167, 298
Liabilities requiring no inventory coverage:			
Unapplied deposits.....		69	+69
Indemnities payable—1941, uncertified.....		1, 918	+1, 918
Indemnities payable—1941, deferred.....		11, 617	+11, 617
Total.....		13, 604	+13, 604
Excess of wheat-stock requirement over inventory <sup>1</sup> .....		37, 231	+37, 231
Total assets.....	12, 255, 033	20, 869, 666	+8, 614, 633

## LIABILITIES

Deposits for future premiums.....	9, 376	69	-9, 307
Indemnities payable.....	2, 066, 888	11, 601, 383	+9, 534, 495
Insurance reserve.....	-1, 594, 076	-9, 514, 727	-7, 920, 651
Reserve for estimated premium decreases.....	-840, 000		+840, 000
Excess of indemnities over premiums:			
1939 crop year.....	3, 493, 360	3, 493, 583	+223
1940 crop year.....	9, 094, 817	9, 102, 884	+8, 067
1941 crop year.....		6, 186, 474	+6, 186, 474
Excess of wheat inventory over wheat-stock requirement <sup>1</sup> .....	24, 668		-24, 668
Total liabilities.....	12, 255, 033	20, 869, 666	+8, 614, 633

<sup>1</sup> Represents:

Item	Fiscal year ending—		Increase or decrease as of 1942
	June 30, 1941	June 30, 1942	
Premium collections.....	14, 264, 012	332, 702	-13, 931, 310
Deposits for future premiums.....	9, 376		-9, 376
Indemnities approved for deferred settlement on 1940 crop year and unpaid.....	1, 262		-1, 262
Indemnities payable—1941, on Commodity Credit Corporation loan.....		10, 559, 322	+10, 559, 322
Total.....	14, 274, 650	10, 892, 024	-3, 382, 626
Less:			
Indemnities paid.....	1, 204, 285	203, 260	-1, 001, 025
Reserved for estimated premium decreases.....	840, 000		-840, 000
Total.....	2, 044, 285	203, 260	-1, 841, 025
Wheat-stock requirement.....	12, 230, 365	10, 688, 764	-1, 541, 601
Wheat inventory.....	12, 255, 033	10, 651, 533	-1, 603, 500
Excess of wheat inventory over wheat-stock requirement.....	24, 668		-24, 668
Excess of wheat-stock requirement over inventory.....		37, 231	+37, 231

The wheat inventory is usually slightly over or under the wheat-stock requirement because of the short lapse of time between premium and indemnity transactions, and the purchase and sale of wheat.

COMMENTS ON MONETARY AND WHEAT BALANCE SHEETS  
(TABLES 5 AND 6)

CASH

The cash amounting to \$3,906,484.59 is deposited with the Chief Disbursing Officer of the Treasury Department. The facilities of the Disbursing Office of the Treasury are used by the Corporation for deposits and disbursements.

ACCOUNTS RECEIVABLE

The amount due from the Administrative Fund (appropriation made available for operating and administrative expenses) in the amount of \$255,005.10 represents wheat warehousing charges paid from the capital fund of the Corporation. This amount is reimbursable by the Administrative Fund.

Other accounts receivable amounting to \$24,803.75 mainly represent indebtedness of insured farmers amounting to \$21,701.25 and a claim of \$3,102.50 resulting from the inability of the warehouseman to deliver wheat to the Corporation as shown by his warehouse receipts.

NOTES RECEIVABLE

Notes receivable in the amount of \$14,699,892.28 represent the estimated value of commodity notes held by the Corporation for 1942 crop year insurance premiums. This item is subject to adjustment to conform with the actual cash-equivalent prices to be computed on the basis of prices in effect at maturity dates. Established maturity dates for computing the balance due on wheat premiums range from July 10 to August 29, 1942, and for cotton premiums from August 1, 1942, to October 25, 1942.

WHEAT INVENTORY

As of June 30, 1942, the wheat inventory amounted to 10,651,533 bushels stated at the cost value of \$9,698,253.94.

This wheat was held as a protection against price increases in 1941 crop year outstanding certificates of indemnity, and to cover the 1942 crop year operations represented by premium collections prior to the maturity date of 1942 notes, less 1942 indemnities paid. As indicated in the footnote of table 6, the wheat-stock requirement was 37,231 bushels in excess of the Corporation's inventory, which difference was absorbed in operations subsequent to the close of the fiscal year.

It will also be noted in the footnote of table 6 that the Commodity Credit Corporation is the holder of 1941 outstanding certificates of indemnity, representing 10,559,322 bushels of wheat. These certificates were pledged as collateral for loans with the Commodity Credit Corporation by growers and were unredeemed as of April 30, 1942, the final date set by that Corporation for the redemption of loans.

The liquidation of these outstanding certificates is now in process and will be effected by an exchange of the certificates for warehouse receipts in an equivalent number of bushels. A cash adjustment in favor of the Federal Crop Insurance Corporation will result because of the excess of value of the wheat stocks held at terminal markets as compared with local farm prices upon which the certificates will be evaluated. The prices in effect on May 11, 1942, the agreed settle-

ment date, will govern. An adjustment for warehousing charges will also be involved in the settlement.

No cotton stocks were acquired since only 203 bales (101,520 pounds) were paid in cotton premiums to June 30, 1942.

In order to reduce operating and administrative expenses incident to the acquisition, maintenance, and disposal of commodities, required as price protection, recent arrangements have been made with the Commodity Credit Corporation whereby its facilities shall be utilized by this Corporation to perform these functions. Briefly, the agreement provides that the Commodity Credit Corporation shall, at the direction of the Federal Crop Insurance Corporation, acquire wheat and cotton stocks for the latter Corporation's account at such locations and quantities as specified and at current market prices. Conversely, any stocks so acquired shall be disposed of as directed.

#### ACCOUNTS PAYABLE

Accounts payable amounting to \$225.44 are miscellaneous in character due for the most part to individual growers.

#### INDEMNITIES PAYABLE (ESTIMATED)

Outstanding certificates of indemnity amount to 11,601,383 bushels at an estimated monetary value at the farm of \$8,446,000. Actual cash values of these certificates will be determined at the time of liquidation. Included in the 11,601,383 bushels is an amount of 10,559,322 bushels, represented by 1941 crop year certificates pledged as collateral for loans by growers with the Commodity Credit Corporation. As stated in a preceding portion of this report, these certificates were unredeemed by growers and are now in process of settlement between the Commodity Credit Corporation and the Federal Crop Insurance Corporation.

The balance of the commodity liability represents, for the most part, 1942 crop-year outstanding certificates of indemnity.

#### OPERATING RESERVE

The operating reserve reflects the premiums less indemnities stated in monetary values. This account, amounting to \$138,214.22, is summarized by crop years in table 7.

TABLE 7.—*Summary of the relation between premiums, indemnities, and the operating reserve balances for the crop years 1939-42*

Crop year	Premiums	Indemnities	Operating reserve
Wheat:			
1939.....	\$3,411,019.43	\$5,605,931.41	—\$2,194,911.98
1940.....	9,155,343.25	13,826,726.51	—4,671,383.26
1941.....	7,098,186.30	13,940,203.26	—6,842,016.96
1942.....	<sup>1</sup> 10,500,000.00	<sup>2</sup> 1,150,025.58	+9,349,974.42
Total wheat.....	30,164,548.98	34,522,886.76	—4,358,337.78
Cotton: 1942.....	<sup>1</sup> 4,500,000.00	( <sup>3</sup> )	+4,500,000.00
Total cotton and wheat.....	34,664,548.98	34,522,886.76	+141,662.22
Less other charges.....			—3,448.00
Operating reserve.....			+138,214.22

<sup>1</sup> Estimated.

<sup>2</sup> Represents the cost of indemnities paid plus the estimated value of outstanding certificates of indemnity to June 30, 1942. The major portion of 1942 indemnities will be approved from July through October 1942.

<sup>3</sup> No claims for cotton losses presented to the Corporation as of June 30, 1942.



## INSURANCE RESERVE

The insurance reserve reflects the premiums, less indemnities, expressed in terms of the commodity. A separate reserve account is carried for each commodity insured.

The wheat insurance reserve operations are summarized by crop years in table 8.

TABLE 8.—*Summary of relation between wheat premiums, indemnities, and insurance reserves for the crop years 1939-42*

Crop year	Premiums	Indemnities	Insurance reserve
	<i>Bushels</i>	<i>Bushels</i>	<i>Bushels</i>
1939 <sup>1</sup> .....	6,670,316	10,163,899	-3,493,583
1940 <sup>1</sup> .....	13,796,866	22,899,750	-9,102,884
1941 <sup>1</sup> .....	12,645,866	18,832,340	-6,186,474
1942.....	<sup>2</sup> 10,500,000	<sup>3</sup> 1,231,786	+9,268,214
Total.....	43,613,048	53,127,775	-9,514,727

<sup>1</sup> For data by States see table 2.

<sup>2</sup> Estimated. Actual premium figures, in which will be shown the acreage seeded to wheat and the total premiums, will be available when all acreage reports have been received.

<sup>3</sup> Represents the total bushels paid and accrued to June 30, 1942. The major portion of 1942 indemnities will be approved from July through October 1942.

The cotton insurance program has been in operation only for the 1942 crop year.

Although acreage reports on cotton planted were not available for determining the actual premium income, it is estimated that the premiums will amount to about 25 million pounds of cotton or 50,000 bales.

## CAPITAL STOCK

As of June 30, 1942, the Corporation had requisitioned 20 million dollars of the total stock subscribed by the Treasurer of the United States, amounting to 40 million dollars.

## OPERATING AND ADMINISTRATIVE EXPENSES

A comparison of operating and administrative expenses and appropriations for the fiscal years ended June 30, 1941 and 1942 is shown in table 9.

The increase in operating and administrative expenses of \$2,734,062.96 as compared with the 1941 fiscal year is due to the operation of the cotton insurance program which was started in the 1942 fiscal year.



TABLE 9.—Comparative statement of operating and administrative expenses and appropriation reconciliation for the fiscal years ended June 30, 1941, and June 30, 1942, as of June 30, 1942

Item	Expenses for the fiscal year ended—		Increase or decrease as of 1942
	June 30, 1941	June 30, 1942	
Direct expenses except wheat storage:			
Personal services.....	\$947,480.07	\$1,149,863.62	+202,383.55
Travel.....	54,164.27	100,845.20	+46,680.93
Transportation of things.....	11,412.98	30,329.49	+18,916.51
Communication service.....	18,697.06	22,541.93	+3,844.87
Rents and utility services.....	45,971.60	52,538.01	+6,566.41
Printing and binding.....		74,237.64	+74,237.64
Other contractual services.....	18,301.25	51,123.40	+32,822.15
Supplies and materials.....	38,456.03	108,212.49	+69,756.46
Total direct expense except wheat storage.....	1,134,483.26	1,589,691.78	+455,208.52
Wheat storage.....	933,113.75	716,974.91	-216,138.84
Total direct expense.....	2,067,597.01	2,306,666.69	+239,069.68
Expenses of cooperating agencies:			
Office of the Secretary.....	40,937.00	67,410.00	+26,473.00
Bureau of Agricultural Economics.....	82,100.00	81,207.00	-893.00
Office of Information.....	4,772.00	9,800.00	+5,028.00
Office of the Solicitor.....	45,922.00	45,922.00	-----
Agricultural Marketing Administration.....	21,605.00	26,375.00	+4,770.00
Agricultural Adjustment Administration.....	2,892,640.00	5,314,859.00	+2,422,219.00
Library, Department of Agriculture.....		840.00	+840.00
Division of Disbursements—Treasury Department.....	12,000.00	11,196.00	-804.00
Total expenses of cooperating agencies.....	3,099,976.00	5,557,609.00	+2,457,633.00
Total expenses.....	5,167,573.01	7,864,275.69	+2,696,702.68
Equipment purchased.....	18,070.71	55,430.99	+37,360.28
Total expenditure.....	5,185,643.72	7,919,706.68	+2,734,062.96
Unexpended balance.....	337,556.28	640,120.32	+302,564.04
Total appropriation.....	5,523,200.00	8,559,827.00	+3,036,627.00

